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PPENDIX A: PLAN IMPLEMENTATION

The UPMP's vision, policy statement, principles, action steps and parkland classification system will guide the City and its development partners as they undertake new park development or the redevelopment of existing parkland. Proposed projects will be evaluated against these statements and, if the project does not meet expectations, it will have to be modified before moving further along in the approval process. A series of implementation initiatives must be completed to fully implement UPMP. A table summarizes the scope of each initiative, the stakeholders involved and the project timeframe.

- Implementation initiatives are detail-orientated research projects that need to be completed for the UPMP to be fully realized. For example, UPMP research identified that approximately 50% of survey respondents did not feel safe in parks outside the river valley, and 38% did not feel safe in the river valley parks. These figures contradicted previous survey responses. A principle was identified to reinforce the importance of park user safety when acquiring, designing, constructing and maintaining parks. However, more study is required to better understand the problem and to develop, with the community, strategies for addressing the issue. A Parks Safety Strategy, therefore, is one example of an implementation initiative. The UPMP provides the strategic direction for these projects.

In the following table, each initiative and the stakeholder responsible for leading the initiative are identified in bold type. The roles of other stakeholders will be defined as the initiative proceeds. Most initiatives will be funded with current and capital budget funding envelopes. Initiatives requiring additional funds from City Council need to define/ refine the scope and scale of the project before funding is requested.

Projects will be completed in one of three possible timeframes. These timeframes have been determined based on community need and the needs/ability of the City to implement the plan. The specific year or years of implementation will be assessed on a yearly basis by the City and by City Council. Initiatives may require future operating or capital budget funding, but these requirements would be addressed in annual budget review processes.



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Community Facility Requirements Strategy. This strategy, developed by the City and the community, will identify the need for community facility development. It will address the following:</p> <ul style="list-style-type: none"> • Groups to be accommodated • Location • Function • Size • Non-permanent facilities (e.g., trailers) 	<ul style="list-style-type: none"> • Community Services • Asset Management and Public Works • Planning and Development • Edmonton Federation of Community Leagues • Special Interest Groups 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Dogs in Parks Review. This review will consult with the community regarding current approaches to off-leash areas and to determine if changes are required. Program changes may be reviewed and approved by City Council.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Land Acquisition and Park Surplus Guidelines. Using the existing guidelines and the new parkland classification system as a guide, this initiative will develop land acquisition and surplus guidelines to identify:</p> <ul style="list-style-type: none"> • New school and park requirements in new plan areas • Park adequacy guidelines • Includes a guideline for desired % of open space versus built form. 	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Edmonton Public School Board • Edmonton Catholic School Board 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Maintenance Agreement. This agreement will outline expectations for development that exceed base level maintenance.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Neighbourhood Park Development Program Review. This review will identify existing issues and challenges with the program and align the program with UPMP's principles and Parkland Classification System (approved in current Community Services Business Plans).</p>	<ul style="list-style-type: none"> • Community Services • Asset Management and Public Works 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Parkland Impact Assessment Strategy. Terms of reference will be developed for use by developers to identify park networks in new areas and to assess the impact of development on approved or developed park networks or park sites.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Urban Development Institute • Community Services • Planning and Development 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Park Safety Review. This review will identify real and perceived park safety issues and develop solutions that address the public's concerns (e.g., changes to parkland, expansion of park ranger program, public education programs, etc.).</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • General Public • Edmonton Federation of Community Leagues 	<ul style="list-style-type: none"> • Special funding to be requested from City Council • Consulting expertise to be hired 	Short Term (2006 - 2010)
<p>Parkland Redevelopment Levy Strategy. A policy will be developed and brought forward to City Council for review and approval outlining how to acquire funds for more parkland acquisition or for redeveloping existing spaces where development has negatively impacted the parkland (e.g., population density increases, etc.).</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development • Community Services • Urban Development Institute 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)



Park Rangers

Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Public Spaces Strategy. This strategy will develop corporate guiding principles and departmental action statements for the acquisition, design, construction, preservation and animation (use) of outdoor public spaces in Edmonton. It will be a non-statutory document approved by City Council that encourages cross-department collaboration to ensure the integration of public spaces. SMT has approved the Project Charter.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Planning and Development • Transportation • General Public • Edmonton Federation of Community Leagues 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes • Consulting expertise to be hired 	<p>Short Term (2006 - 2010)</p>
<p>Ribbon of Green - Phase II Master Plan. Parks will undertake the development of a master plan to guide the future acquisition, development and management of the River Valley and Ravine Parks system for the areas upstream of Terwillegar Park and downstream of Hermitage Park continuing to the City boundaries.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • General Public • Communities of Interest 	<ul style="list-style-type: none"> • Special funding to be requested from City Council 	<p>Short Term (2006 - 2011)</p>
<p>Sportsfield Standards Review. This review will examine all current sportsfield standards to ensure that they represent needs of the sportsfield community, the school boards and Parks.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Edmonton Public School Board • Edmonton Catholic School Board • Edmonton Federation of Community Leagues 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Short Term (2006 - 2010)</p>
<p>Urban Development Institute/City Partnership Protocol Guidelines. This protocol will provide guidelines for partnership working norms and dispute resolution.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development • Transportation • Urban Development Institute 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Short Term (2006 - 2010)</p>



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Urban Forest Management Strategy. This plan will guide future management of the urban forest within and outside of the river valley. It will include:</p> <ul style="list-style-type: none"> • An inventory of the urban forest • Gaps to be addressed (e.g., roadways requiring additional planting) • Integrated pest management • Fire management • Public education • Staffing requirements • Potential partnerships 	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Consulting expertise to be hired • Special funding to be requested from City Council 	Short Term (2006 - 2010)
<p>Utilities on Parkland Guidelines. These guidelines will outline expectations for the provision of major utilities under parkland. Guidelines will identify:</p> <ul style="list-style-type: none"> • Acceptable utilities • Location considerations • Compensation • Legal requirements • Review processes 	<ul style="list-style-type: none"> • Asset Management and Public Works • Urban Development Institute • Utility companies 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Water Management Strategy. This strategy will identify and develop a variety of operational initiatives including Parks, which focus on water conservation, water re-use and substitution of non-potable for potable water sources (where appropriate). It will provide Edmonton with further environmental gains in urban landscape sustainability and in the reduction of storm-water flows to the North Saskatchewan River.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • EPCOR • Others as required 	<ul style="list-style-type: none"> • Internal resources 	Short Term (2006 - 2010)



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Wildlife Management Guidelines. These guidelines will protect wildlife and wildlife habitat and manage the interface between humans and wildlife. Draft wildlife management guidelines have been prepared.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Short Term (2006 - 2010)
<p>Catalogue of Park Development Opportunities. This catalogue will enhance understanding of the types of park improvements that could be made when a community is considering park redevelopment. The catalogue will provide pictures, scale and scope details, approximate costs, site requirements, etc.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Edmonton Federation of Community Leagues • General Public 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Medium Term (2011 - 2013)
<p>Cultural Landscape Needs Strategy. This needs assessment will identify the recreational needs of different cultural groups. The outcomes of the assessment may lead to changes to parkland in the future.</p>	<ul style="list-style-type: none"> • Community Services Department • Asset Management and Public Works • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Medium Term (2011 - 2013)
<p>Developer Servicing Agreement Strategy for Parkland. This agreement will share park servicing costs (sewer, water, gas, electric) between landowners within a Neighbourhood Structure Plan. Currently these costs are funded by the developer whose land includes a park or is immediately across the road.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development • Transportation • Urban Development Institute 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	Medium Term (2011 - 2013)



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Greenways Strategy. This plan will work in tandem with new ASP plans and with approved plan areas to identify opportunities for linking parks and other public open spaces.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Planning and Development • Transportation • General Public • Current budget 	<ul style="list-style-type: none"> • Consulting expertise to be hired 	<p>Medium Term (2011 - 2013)</p>
<p>Irrigation System Strategy. This plan will identify irrigation requirements for the preservation and protection of sportsfields and trees.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Medium Term (2011 - 2013)</p>
<p>Maintenance Cost Assessment Guidelines. Parks will undertake the development of a Maintenance Cost Assessment Tool that will standardize the method by which the City and a project proponent can assess the cost impacts of a proposed development or redevelopment on parks.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Medium Term (2011 - 2013)</p>
<p>Parkland Holdings Review. The City will undertake a thorough audit of parkland holdings every five years to determine if existing parkland inventory is meeting current and future program requirements.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Planning and Development 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Medium Term (2011 - 2013)</p>
<p>Policy C456 Corporate Tree Management Review. This initiative will review existing approaches to tree management on public lands to determine if future policy changes are required. It may also look at ways that tree protection can occur on private lands.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • General Public 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Medium Term (2011 - 2013)</p>



Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Reserve Management Strategy. Parks will undertake development of a strategy to ensure that the best use of reserve funds occurs. This strategy will address; historical use of the funds, future needs, best practices research, best approach to reserve handling.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Edmonton Public School Board • Edmonton Catholic School Board • Edmonton Federation of Community Leagues • Urban Development Institute 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Medium Term (2011- 2013)</p>
<p>River Valley and Ravine Management Review. This plan will update existing information and outline a management plan that focuses on preservation and maintenance operations for the River Valley and Ravine Parks.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development • Community Services • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Special funding to be requested from City Council • Consulting expertise to be hired 	<p>Medium Term (2011- 2013)</p>
<p>Table Land Natural Area Management Guidelines. These plans will guide preservation and maintenance operations of existing natural areas. Sites include the following:</p> <ul style="list-style-type: none"> • White Birch Woodland (NW Edmonton) • Graunke Park (SE Edmonton) • Larkspur Park (SE Edmonton) • Star Blanket Park (SE Edmonton) • Others to be identified 	<ul style="list-style-type: none"> • Asset Management and Public Works • General Public • Special Interest Groups • Special funding to be requested from City Council • Request an annual amount in the capital or operating budget 	<ul style="list-style-type: none"> • Complete one or two sites a year 	<p>Medium Term (2011 - 2013)</p>



Malmo Plain

Project Name/Scope	Stakeholders Involved/Consulted (lead role identified in bold)	Funding Source/ Approach	Completion Timeframe
<p>Viewscape Management Strategy. This strategy will identify opportunities to open up views and vistas into the river valley in a planned manner. It will also provide guidelines for viewscape preservation in new planned areas.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services • Planning and Development • General Public • Special Interest Groups 	<ul style="list-style-type: none"> • Consulting expertise to be hired • Special funding to be requested from City Council 	<p>Medium Term (2011-2013)</p>
<p>Legislative Changes Review. The City will explore with its partners and the Province, amendments to the Municipal Government Act. This may include expanding the current definitions and use of Environmental Reserve and expanding the amount of municipal reserve dedication.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development • Community Services • General Public • Edmonton Public School Board • Edmonton Catholic School Board • Urban Development Institute • Communities of Interest 	<ul style="list-style-type: none"> • Current Budget within existing funding envelopes 	<p>Long Term (2014 - 2016)</p>
<p>Park Direct-Control District Development Strategy. This initiative will outline expectations for developing direct-control districts (DC) to accommodate commercial development sites that are adjacent to park sites. The DCs will promote a symbiotic relationship between the park and commercial entities (e.g., coffee shops, book stores, etc.).</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Planning and Development 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Long Term (2014 - 2016)</p>
<p>Parkland Research and Development Strategy. This initiative will plan for ongoing parkland research and development and will identify short- and long-term needs, potential research partners and funding sources.</p>	<ul style="list-style-type: none"> • Asset Management and Public Works • Community Services 	<ul style="list-style-type: none"> • Current budget within existing funding envelopes 	<p>Long Term (2014 - 2016)</p>